# Michigan Dept. of Treasury, Local Audit & Finance Division 496 (3-98). Formerly L-3147 AUDITING PROCEDURES REPORT

Issue under P.A. 2 of Local Government	1968, as amended	Filing is mandato	ory.					
City Towns	· ·	Other	ocal Government Village of By	Name		C	ounty	
Audit Date	Opii	nion Date		Date Accountant Re	nort Submitte	d to State	Shiawas	see
February 29, We have audited	the financial etc	March 17, 200		March 17, 200	4			
prepared in according Formation Department of Tree	rdance with the the for Financial (easury.	Statements of the Statement of the Statements of the Statements of the Statements of the Statements of the Statement of the	nis local unit of of the Govern or Counties a	March 17, 200  If government and mental Accounting and Local Units of	rendered a g Standards f Governme	n opinio s Boa <b>ra</b> ent yn W	Chigan b	MEDATHE Uniform
We affirm that:						\	MAR 3	0 7004
We have comp     We are certifie	plied with the Bu	ılletin for the ,	Audits of Loca	al Units of Govern	mont in Mis		nIT	& FINANCE DIV.
2. We are certifie	d public accoun	tants register	ed to practice	in Michigan	THETH IT IVIC	nigan a	<b>TRY ISE</b>	
We further affirm the report of comm	the following "Y	es" recoonce	o hour has	disclosed in the fir	nancial state	ements,	including	the notes, or in
You must check th	ne applicable bo	x for each ite	m below.					
☐ yes ☒ no				s of the local unit	are exclude	ed from t	he financ	ial atatamanta
☐ yes ☒ no 2	2. There are ac earnings (P.A	cumulated de	eficits in one o	or more of this unit	t's unreserv	ed fund	balances	retained
☐ yes ☒ no 3		tances of no	•	with the Uniform	Accounting	and Bud	dgeting Ac	et (P.A. 2 of
☐ yes ☒ no 4	I. The local unit	t has violated	the condition	s of either an orde nder the Emerger	er issued un	der the	Municipal	Finance Act
☐ yes ☒ no 5	<ul> <li>The local unit</li> </ul>	holds depos	its/investment	s which do not co P.A. 55 of 1982, a	mamba			ents. (P.A. 20
			- 1-0.0.1, 0. 1	buting tax revenue	s amended	IMCL 3	8 11321)	
<del>-</del>	. The local unit earned pension	has violated on benefits (number	I the Constitut	ional requirement n the current year n the normal cost	(Article 9, 8	Section :	24) to fund	d current year
☐ yes ☒ no 8.	The local unit 1995 (MCL 12	uses credit c	ards and has	not adopted an ap	plicable po	licy as re	equired by	P.A. 266 of
□ yes ☒ no 9.			ted an investr	ment policy as req	uired by P./	<b>4. 196 о</b>	f 1997 (M	CL 129.95).
We have enclos	ed the followi	ng:			Enclosed	_ 1	o Be warded	Not
The letter of comm	ents and recom	mendations.			X	- 101	waitet	Required
Reports on individu	ual federal financ	cial assistanc	e programs (p	program audits)				
Single Audit Repor								X
Certified Public Accour Campbell, Kuste	ntant (Firm Name) rer & Co., P.C.							
Street Address				City		State -	T <del></del>	
512 N. Lincoln, S Accountant Signature	ouite 100, P.O. E	30x 686 		Bay City	,	State MI	Zip 4870	7
Campbell, 1	Kusterer &	Co., P.C.			<u>-</u>		<u> </u>	

SEIGEALY DOOSE FINANCIAL STATEMENTS
DEPT AND SUPPLEMENTARY INFORMATION

MAR 3 0 2004 Year Ended February 29, 2004

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# CAMPBELL, KUSTERER & CO., P.C.

CERTIFIED PUBLIC ACCOUNTANTS

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# INDEPENDENT AUDITOR'S REPORT

March 17, 2004

To the Village Council Village of Byron Shiawassee County, Michigan

We have audited the accompanying general purpose financial statements of the Village of Byron, Shiawassee County, Michigan, as of February 29, 2004, and for the year then ended, as listed in the table of contents. These general purpose financial statements are the responsibility of the Village of Byron's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Village of Byron, Shiawassee County, Michigan, as of February 29, 2004, and the results of its operations and the cash flows of its proprietary fund types for the year then ended in conformity with accounting principles generally accepted in the United States.

Our audit was conducted for the purpose of forming an opinion on the general purpose financial statements taken as a whole. The supplementary information listed in the table of contents is presented for purposes of additional analysis and is not a required part of the general purpose financial statements of the Village of Byron, Shiawassee County, Michigan. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

Campbell, Kusterer & Co., P.C.

CAMPBELL, KUSTERER & CO., P.C. Certified Public Accountants

# COMBINED BALANCE SHEET – ALL FUND TYPES AND ACCOUNT GROUPS February 29, 2004 EXHIB **EXHIBIT** A

			-/ (IIBIT / (
	Governmenta	al Fund Types	Proprietary Fund Type
	General	Special <u>Revenue</u>	Enterprise
<u>Assets</u>			
Cash in bank	9 000 00		
Investments	8 000 00	-	-
Accounts receivable	167 819 33	187 383 18	676 612 42
Land	~	-	14 294 60
Buildings	-	-	21 500 00
Equipment	-	<b>-</b>	
Sewer system	-	••	73 972 17
Water system	-	-	711 578 22
Accumulated damas to the	-	-	225 039 40
Accumulated depreciation	-	-	(709 602 52)
Amount to be provided for retirement of			(109 002 32)
general long-term debt	-	_	
T-4-1 A			-
Total Assets	<u>175 819 33</u>	<u> 187 383 18</u>	1.010.004.00
			<u>1 013 394 29</u>
Liabilities and Fund Equity			
Liabilities:			
Accounts payable	500 92		•
Accumulated unpaid benefits	-	-	-
Total liabilities	500 92		
-	300 92	-	
Fund equity:			
Investment in general			
fixed assets			
Contributed capital	-	-	-
Retained earnings:	=	-	249 429 94
Unreserved			_
Fund balances:	-	-	763 964 35
Reserved for cemetery perpetual ca	ro		
Unreserved:	ie -	-	
Designated for equipment	54 700 40		_
Undesignated	51 790 12	-	-
Total fund equity —	123 528 29	<u> 187 383 18</u>	
-	<u>175 318 41</u>	<u> 187 383 18</u>	1 013 394 29
Total Liabilities and Fund Equity			
======================================	<u> 175 819 33</u>	<u> 187 383 18</u>	<u>1 013 394 29</u>
The accompanying notes are			

The accompanying notes are an integral part of these financial statements.

-	Fiduciary _Fund Type	Account	Graupa	
_	Trust and Agency	General Fixed Assets	General Long- Term Debt	_ Total (Memorandum Only)
_				
_	49 397 96 -	- - -	- -	8 000 00 1 081 212 89
_	- -	10 600 00 11 752 78		14 294 60 32 100 00 11 752 78
_	- - -	131 641 36 - -	- -	205 613 53 711 578 22 225 039 40
		_	- 0.004.04	(709 602 52)
	49 397 96	153 994 14	9 901 84 9 901 84	9 901 84 1 589 890 74
_				
-	<u>-</u>	<u>-</u>	- 9 901 84	500 92
•			9 901 84	9 901 84 10 402 76
•	-	153 994 14	-	153 994 14
•	-	-	. <b>-</b>	249 429 94
	49 397 96	-	-	763 964 35 49 397 96
	-		-	51 790 12 310 911 47
	<u>49 397 96</u> <u>49 397 96</u>	<u>153 994 14</u>		1 579 487 98
		<u>153 994 14</u>	9 901 84	<u>1 589 890 74</u>

# COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES – ALL GOVERNMENTAL FUND TYPES Year Ended February 29, 2004 **EXHIBIT B** Page 1

	<u>Governmenta</u>	I Fund Types	Total	
	General	Special Revenue	(Memorandum	
Deve			Only)	
Revenues:				
Property taxes	68 034 85	17 746 59	95 704 4	
Licenses and permits	6 189 68	17 740 09	85 781 4	
State revenue sharing	65 963 23	49 145 81	6 189 6	
Charges for services:	32 333 20	TO 140 01	115 109 0	
Cemetery lots	7 400 00	_	7 400 0	
Grave openings	9 487 80	_	7 400 0	
Tax collection	1 023 39	_	9 487 8	
Other funds	7 000 00	-	1 023 3	
Fines and forfeits:	. 000 00	-	7 000 0	
Police fines	3 856 05			
Rents	380 00	-	3 856 0	
Interest	1 570 60	4 440 00	380 00	
Miscellaneous	<u> </u>	1 149 98	2 720 58	
_	1214 33	_	1 274 5	
Total revenues	<u>172 180 13</u>	<u>68 042 38</u>	240 222 51	
Expenditures:				
Legislative:				
Village Council	3 805 00			
General government:	3 003 00	-	3 805 00	
Elections	442 03			
Clerk		-	442 03	
Treasurer	2 994 63	-	2 994 63	
Village hall and grounds	1 354 98	-	1 354 98	
Cemetery	52 484 95	-	52 484 95	
Public safety:	13 719 66	-	13 719 66	
Police protection	45.047.00			
Zoning	45 017 22	-	45 017 22	
Public works:	2 640 00	-	2 640 00	
Department of Public Works	74.047.40			
Highways and streets	71 947 43	-	71 947 43	
Street lighting		19 851 37	19 851 37	
Sanitation	7 969 93	-	7 969 93	
Other:	19 371 52	-	19 371 52	
Employee fringe benefits	<b></b>		= · · · <b>/</b> ·	
Capital outlay	7 908 92	-	7 908 92	
The accompanying notes are	<u>16 149 66</u>	_	4	

The accompanying notes are an integral part of these financial statements.

#### COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES – ALL GOVERNMENTAL FUND TYPES Year Ended February 29, 2004 EXHIBIT B Page 2

_	Governmenta General	al Fund Types Special Revenue	Total (Memorandum Only)
Total expenditures	245 805 93	19 851 37	<u>265 657 30</u>
Excess (deficiency) of revenues			
over expenditures	(73 625 80)	48 191 01	(25 434 79)
Fund balances, March 1	<u>248 944 21</u>	139 192 17	388 136 38
Fund Balances, February 29	<u>175 318 41</u>	<u>187 383 18</u>	<u>362 701 59</u>

# COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL -**GENERAL AND SPECIAL REVENUE FUNDS**

Year Ended February 29, 2004

**EXHIBIT C** Page 1

	-	General Fund	
			Over
	Dudget		(Under)
Revenues:	<u>Budget</u>	Actual	<u>Budget</u>
Property taxes	68 000 00	00.004.0=	_
Licenses and permits	6 189 00	68 034 85	34 85
State revenue sharing	65 963 00	6 189 68	68
Charges for services:	03 903 00	65 963 23	23
Cemetery lots	3 000 00	7 400 00	
Grave openings	5 000 00	7 400 00	4 400 00
Tax collection	1 000 00	9 487 80	4 487 80
Other funds	1 000 00	1 023 39	23 39
Fines and forfeits:	-	7 000 00	7 000 00
Police fines	3 350 00	3 856 05	F00.05
Rents	380 00	380 00	506 05
Interest	1 600 00	1 570 60	- (00 40
Miscellaneous	<u>2 950 00</u>	1 274 53	(29 40)
		1 214 33	(1 675 47
otal revenues	157 432 00	172 180 13	14 748 13
xpenditures:			
Legislative:			
Village Council	3 805 00	0.005.00	
General government:	3 803 00	3 805 00	-
Elections	450 00	440.00	4
Clerk	3 010 00	442 03	(7 97)
Treasurer	1 356 00	2 994 63	(15 37)
Village hall and grounds	52 975 00	1 354 98	(1 02)
Cemetery	13 983 00	52 484 95	(490 05)
Public safety:	10 303 00	13 719 66	(263 34)
Police protection	46 755 00	45 017 22	(4 707 70)
Zoning	2 650 00	2 640 00	(1 737 78)
Public works:	2 330 00	2 040 00	(10 00)
Department of Public Works	74 179 00	71 947 43	(0.004 mm)
Highways and streets	-	1134143	(2 231 57)
Street lighting	8 000 00	7 060 02	(00.07)
Sanitation	19 400 00	7 969 93 19 371 52	(30 07)
Other:	10 100 00	18 3/ 1 32	(28 48)
Employee fringe benefits	7 922 00	7 908 92	(40.00)
Capital outlay	17 982 00	16 140 66	(13 08)
The accompanying notes are an ir	itegral part of these fine	noial statement	(1 832 34)

The accompanying notes are an integral part of these financial statements.

Special	Revenue	<b>Funds</b>

Budget	Actual	Over (Under) Budget
17 400 00	17 746 59	346 59
45 000 00	49 145 81	- 4 145 81
-	-	-
_	-	
-	-	-
-	-	<del>-</del>
-	-	-
2 400 00	1 149 98	(1 250 02)
64 800 00	68 042 38	3 242 38

23 450 00 19 851 37 (3 598 63)

# COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL -GENERAL AND SPECIAL REVENUE FUNDS

Year Ended February 29, 2004

**EXHIBIT C** Page 2

	General Fund		
	Budget	Actual	Over (Under) Budget
Total expenditures	<u>252 467 00</u>	245 805 93	<u>(6 661 07)</u>
Excess (deficiency) of revenues		——————————————————————————————————————	
over expenditures	(95 035 00)	(73 625 80)	21 409 20
Fund balances, March 1	95 035 00	248 944 21	<u>153</u> 909 21
Fund Balances, February 29		<u>175 318 41</u>	<u>175 318 41</u>

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Special Revenue Funds						
Budget	Actual	Over (Under) Budget				
23 450 00	<u>19 851 37</u>	(3 598 63)				
41 350 00	48 191 01	6 841 01				
-	139 192 17	139 192 17				
<u>41 350 00</u>	<u>187 383</u> 18	146 033 18				

# COMBINED STATEMENT OF REVENUES, EXPENSES AND CHANGES IN RETAINED EARNINGS/FUND BALANCES – ALL PROPRIETARY FUND TYPES AND SIMILAR TRUST FUNDS

Year Ended February 29, 2004

**EXHIBIT D** 

_		Proprietary Fund Type Enterprise	Fiduciary Fund Type Nonexpendable Trust	Total (Memorandum Only)
	Operating revenues:			
_	Service charges Hydrant tax Connection charges	95 098 58 1 680 00 4 712 07	-	95 098 58 1 680 00
	Cemetery lots		2 200 00	4 712 07
	Miscellaneous	2 950 00	2 200 00	2 200 00
	Total operating revenues	104 440 65	2 200 00	2 950 00
_			2 200 00	106 640 65
	Less operating expenses:			
	Salaries and wages	27 922 66	_	07.000.00
_	Administration fees	4 000 00	_	27 922 66
	Operating supplies	11 191 41	-	4 000 00
	Professional services	15 361 00	-	11 191 41
_	Insurance	3 000 00	- ·	15 361 00
	Utilities	4 357 38	<del></del>	3 000 00
	Repairs and maintenance	6 496 38	-	4 357 38
_	Total operating expenses before	<u> </u>		<u>6 496 38</u>
	depreciation	72 328 83		72 328 83
_	Operating income (loss) before		-	
	depreciation	32 111 82	2 200 00	34 311 82
	Less: depreciation	(28 056 80)	- 200 00	
	Operating income (loss)	4 055 02	2 200 00	(28 056 80)
	·	1 000 02	2 200 00	6 255 02
_	Other income and (expense): Interest income	4 700 57		
	Net other income and (expense)	4 723 57	<u>341 75</u>	5 065 32
_	(expense)	4 723 57	341 75	5 065 32
	Net income (loss)	8 778 59	2 541 75	11 320 34
	Retained earnings/fund balances, March 1	<u>755 185 76</u>	46 856 21	802 041 97
-	Retained Earnings/Fund Balances,			
	February 29	<u>763 964 35</u>	49 397 96	813 362 31
	The accompanying notes are	e an integral part of th	nese financial states	010 002 31
-		- 7 -	inancial statem	ents.

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# COMBINED STATEMENT OF CASH FLOWS - ALL PROPRIETARY FUND TYPES AND SIMILAR TRUST FUNDS

**EXHIBIT E** 

Year Ended February 29, 2004

Cash flows from operating activities:	Proprietary Fund Type Enterprise	Fiduciary Fund Type Nonexpendable Trust	Total (Memorandum Only)
Cash received from customers  Cash payments to suppliers for god	102 364 93 ods	2 200 00	104 564 93
and services Cash payments to employees for se Other operating revenues		- -	(44 406 17) (27 922 66)
Net cash provided (used) for operating activities		_	2 950 00
	32 986 10	2 200 00	<u>35 186 10</u>
Cash flows from capital and related fina Fixed asset additions			
Net cash provided (used) for capital an related financing activities	d 	_	-
Cash flows from investing activities: Interest income	4 700 57		
Net cash provided (used) for investing activities	4 723 57	<u>341 75</u>	5 065 32
•	4 723 57	341 75	5 065 32
Net increase (decrease) in cash and case equivalents	sh 37 709 67	2 541 75	40 251 42
Cash and cash equivalents, March 1	638 902 75	<u>46 856</u> 21	685 758 96
Cash and Cash Equivalents, February 2	9 <u>676 612 42</u>	49 397 96	726 010 38
Reconciliation of operating income to ne cash provided (used) for operating activities:	t		
Operating income (loss) Depreciation	4 055 02 28 056 80	2 200 00	6 255 02
Increase (decrease) in assets and liabilities:	20 000 00	-	28 056 80
Accounts receivable  Net Cash Provided (Used) for Operating	874 28		874 28
Activities	<u>32 986 10</u>	2 200 00	<u>35 186 10</u>

## NOTES TO FINANCIAL STATEMENTS February 29, 2004

# Note 1 - Summary of Significant Accounting Policies

The accounting policies of the Village of Byron, Shiawassee County, Michigan, conform to generally accepted accounting principles as applicable to governmental units.

#### Reporting Entity

In accordance with the provisions of the Governmental Accounting Standards Board's Statement No. 14 "The Financial Reporting Entity," the general purpose financial statements of the Village contain all the Village funds and account groups that are controlled by or dependent on the Village's executive or legislative branches.

The reporting entity is the Village of Byron. The Village is governed by an elected Village Council. As required by generally accepted accounting principles, these financial statements present the Village as the primary government.

#### **Basis of Presentation**

The financial activities of the local unit are recorded in separate funds and account groups, categorized and described as follows:

#### **General Fund**

This fund is used to account for all financial transactions except those required to be accounted for in another fund. The fund includes the general operating expenditures of the local unit. Revenues are derived primarily from property taxes, state and federal distributions, grants, and other intergovernmental revenues.

## Special Revenue Funds

These funds are used to account for specific governmental revenues requiring separate accounting because of legal or regulatory provisions or administrative action.

# **Proprietary Funds**

## Enterprise Funds

Enterprise funds report operations that provide services which are financed primarily by user charges, or activities where periodic measurement of net income is appropriate for capital maintenance, public policy, management control or other purposes.

# Fiduciary Fund

The Cemetery Perpetual Care Fund is used to account for assets held in trust.

## NOTES TO FINANCIAL STATEMENTS February 29, 2004

# Note 1 - Summary of Significant Accounting Policies (continued)

#### **Account Groups**

# **General Fixed Assets Account Group**

This account group presents the fixed assets of the local unit utilized in its general operations (nonproprietary fixed assets).

# General Long-Term Debt Account Group

This account group presents the general long-term debt of the local unit.

# Measurement Focus/Basis of Accounting

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental fund types are accounted for using a current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present revenues and other financing sources and, expenditures and other financial uses in net current assets.

The modified accrual basis of accounting is followed by the governmental fund types. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual which is both measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures, other than principal and interest on long-term debt, are recorded when the related fund liability is incurred, if measurable. Principal and interest on general long-term debt is recognized when due.

Revenues from local sources consist primarily of property taxes. Property taxes and revenues received from the State are recognized when susceptible to accrual. Miscellaneous revenues are recorded as revenue when received in cash because they are generally not measurable until actually received. Investment earnings are recorded as earned since they are measurable and available.

#### **Property Taxes**

Property taxes and other revenue that are both measurable and available for use to finance operations are recorded as revenue when earned.

Properties are assessed as of December 31 and the related property taxes become a lien on July 1 of the following year. These taxes are due on September 15. The Village 2003 tax roll millage rate was 11.9775 mills and the taxable value was \$8,033,506.00.

## NOTES TO FINANCIAL STATEMENTS February 29, 2004

# Note 1 - Summary of Significant Accounting Policies (continued)

#### **Fixed Assets**

Fixed assets in the Sewer and Water Funds are depreciated using the straight-line method over the estimated useful lives of the assets. Additions, improvements and major replacements are capitalized at cost. Maintenance, repairs and minor replacements are charged to expense as incurred.

Purchases of fixed assets for all other funds are recorded as expenditures in their respective funds at the time of purchase. They are also recorded at cost in the General Fixed Assets Group of Accounts as required by generally accepted accounting principles. No depreciation has been provided on the general fixed assets.

#### <u>Investments</u>

Investments are stated at market.

#### Receivables

Receivables have been recognized for all significant amounts due to the Village. Allowances for uncollectible accounts have not been provided for in that collection is not considered doubtful and any uncollected amounts would be immaterial.

#### **Inventories**

Inventories of supplies are considered to be immaterial and are not recorded.

# Compensated Absences (Vacation and Sick Leave)

The estimated current portion of the liability for vacation and sick leave benefits attributable to the Village's governmental funds are recorded as an expenditure and liability in the respective funds. The long-term portion is recorded in the general long-term debt account group. The amounts attributable to proprietary funds are charged to expense and a corresponding liability in the applicable fund. Employees may accumulate an unlimited number of days of vacation leave and are paid for unused sick leave upon termination of employment.

## NOTES TO FINANCIAL STATEMENTS February 29, 2004

# Note 1 - Summary of Significant Accounting Policies (continued)

# **Budgets and Budgetary Accounting**

The following procedures are followed in establishing the budgetary data reflected in these general purpose financial statements:

- Prior to the beginning of the fiscal year, the proposed budget for each budgetary fund is submitted to the Village Council for consideration.
- 2. The proposed budgets include expenditures as well as the methods of financing them.
- 3. Public hearings are held to obtain taxpayer comments.
- The budgets are adopted at the activity level by a majority vote of the Village Council.
- 5. The budgets are adopted on the modified accrual basis of accounting.
- The originally adopted budgets can be amended during the year only by a majority vote of the Village Council.
- 7. The adopted budgets are used as a management control device during the year for all budgetary funds.
- 8. Budget appropriations lapse at the end of each fiscal year.
- 9. The budgeted amounts shown in these general purpose financial statements are the originally adopted budgets with all amendments that were approved by the Village Council during the fiscal year.

#### **Encumbrances**

Encumbrances involving the current recognition of purchase orders, contracts and other commitments for future expenditures are not recorded.

# Postemployment Benefits

The Village provides no postemployment benefits to past employees.

#### NOTES TO FINANCIAL STATEMENTS February 29, 2004

# Note 2 - Deposits and Investments

Michigan Compiled Laws, Section 129.91, authorizes the Village to deposit and invest in the accounts of federally insured banks, credit unions, and savings and loan associations; bonds, securities and other direct obligations of the United States, or any agency or instrumentality of the United States; United States government or federal agency obligation repurchase agreements; banker's acceptance of United States banks; commercial paper rated within the two highest classifications, which mature not more than 270 days after the date purchase; obligations of the State of Michigan or its political subdivisions which are rated as investment grade; and mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan. Financial institutions eligible for deposit of public funds must maintain an office in Michigan.

The Village Council has designated one bank for the deposit of Village funds. The investment policy adopted by the board in accordance with Public Act 196 of 1997 has authorized investment in all investments authorized by state law as listed above.

The Village's deposits and investments are in accordance with statutory authority.

The Governmental Accounting Standards Board Statement No. 3, risk disclosures for the cash deposits are as follows:

	Carrying <u>Amounts</u>
Total Deposits	8 000 00
Amounts in the bank balances are without c checks.	onsidering deposits in transit or uncleared
	Bank <u>Balances</u>
Insured (FDIC) Uninsured and Uncollateralized	8 000 00
Total Deposits	8 000 00

## NOTES TO FINANCIAL STATEMENTS February 29, 2004

# Note 2 - Deposits and Investments (continued)

The Village's investments are categorized below to give an indication of the level of risk assumed by the Village. Risk category 1 includes those investments that meet any one of the following criteria: insured, registered, or held by the Village or its agent. Risk categories 2 and 3 include investments that are neither insured nor registered. Category 2 includes investments that are held by the counterparty's trust department (or agent) in the Village's name. Category 3 includes investments held by the counterparty or the counterparty's trust department (or agent) but not in the Village's name.

The GASB Statement No. 3 risk disclosures for the Village's investments are categorized as follows:

	(1)	(2)	(3)	Carrying <u>Amount</u>
Investment Type				
Risk-Categorized: Operating Funds		.4	<del>-</del>	
Total Risk-Categorized Investments		-	-	_
Nonrisk-Categorized: Financial Institution Pooled Funds				
				1 081 212 89
Total Investments			=	1 081 212 89

The financial institution pooled funds are not categorized because they are not evidenced by securities that exist in physical or book entry form. Management believes that the investments in the funds comply with the investment authority noted above.

# NOTES TO FINANCIAL STATEMENTS February 29, 2004

# Note 3 – Fixed Assets

A summary of changes in general fixed assets follows:

	A summary of changes in g	eneral fixed as	sets follows:		
•		Balance 3/1/03	Additions		Balance 2/29/04
•	Land Buildings Equipment	600 00 11 752 78 129 291 70	10 000 00 - <u>6 149 66</u>	- - 3 800 00	10 600 00 11 752 78 131 641 36
_	Totals	<u>141 644 48</u>	<u>16 149 66</u>	3 800 00	<u>153 994 14</u>
-	A summary of proprietary ful 2004, follows:	nd type proper	ty, plant and e	quipment at Feb	
<b>_</b>					Enterprise Funds
-	Land Equipment Water and sewer systems				21 500 00 73 972 17 936 617 62
	Total cost			<del></del>	1 032 089 79
:	Less accumulated depreciati	on			(709 602 52)
i #	Net Carrying Amount			*****	<u>322 487 27</u>
	Note 4 – <u>Changes in General Long-Te</u>	rm Debt			
	•				

A summary of the changes in general long-term debt follows:

	Balance 3/1/03	Additions	Deductions	Balance 2/29/04
Accumulated Unpaid Benefits	<u>7 675 20</u>	2 226 64	-	<u>9 901 84</u>

#### NOTES TO FINANCIAL STATEMENTS February 29, 2004

#### Note 5 - Deferred Compensation Plan

The Village does not have a deferred compensation plan.

#### Note 6 - Pension Plan

The Village does not have a pension plan.

#### Note 7 - Risk Management

The Village is exposed to various risks of loss related to property loss, torts, errors, omissions, and employee injuries (workers' compensation). The Village has purchased commercial insurance for property loss, torts, and workers' compensation claims. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

# Note 8 - Segment Information for Enterprise Funds

The Village maintains two Enterprise Funds which provide sewer and water services. Segment information for the year ended February 29, 2004, is as follows:

	Sewer Fund	Water Fund
Operating revenues Depreciation expense Net income (loss) Contributed capital Net working capital Total equity	72 228 78 21 353 72 18 014 13 220 800 00 584 811 87 877 029 05	27 161 87 6 703 08 (9 235 54) 28 629 94 106 095 15 136 365 24

## Note 9 - Building Permits

As of February 29, 2004, the Village had building permit revenues of \$2,345.00 and building permit expenses of \$2,640.00.

# Note 10 - Total Columns on Combined Statements--Overview

The total columns on the combined financial statements are captioned "Memorandum Only" to indicate that they are presented only to facilitate financial analysis. Data in these columns do not present financial position, results of operations, or changes in financial position in conformity with generally accepted accounting principles. Neither is such data comparable to a consolidation, because interfund eliminations have not been made in the aggregation of this data.

# COMBINING BALANCE SHEET – ALL SPECIAL REVENUE FUNDS February 29, 2004 EXHIBT F

_	M.V.H Major Street <u>Fund</u>	M.V.H. – Local Street Fund	Total
<u>Assets</u>			
Investments	75 478 88	111 904 30	<u>187 383 18</u>
Total Assets	<u>75 478 88</u>	<u>111 904 30</u>	<u>187 383 18</u>
<u>Liabilities and Fund Balances</u>			
Liabilities			
Fund balances: Unreserved:			
Undesignated	<u>75 478 88</u>	111 904 30	<u>187 383 18</u>
Total Liabilities and Fund Balances	<u>75 478 88</u>	<u>111 904 30</u>	<u>187 383 18</u>

# COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES – BUDGET AND ACTUAL - ALL SPECIAL REVENUE FUNDS Year Ended February 29, 2004

**EXHIBIT G** 

	M.V.H. – Major Street Fund			
	Budget	Actual	Over (Under) Budget	
Revenues: Property taxes	_	_		
State revenue sharing	34 000 00	37 531 28	3 531 28	
Interest	1 100 00	441 22	(658 78)	
Total revenues	35 100 00	37 972 50	2 872 50	
Expenditures – Public works: Highways and streets: Routine maintenance:				
Salaries and wages	4 350 00	4 012 11	(337 89)	
Operating supplies	1 150 00	981 49	(168 51)	
Traffic signs	300 00	294 72	(5 28)	
Repairs and maintenance	2 000 00	1 784 15	(215 85)	
Snow removal	3 000 00	1 680 57	(1 319 43)	
Professional services	3 350 00	2 350 00	(1 000 00)	
Insurance	<u>700 00</u>	700 00	-	
Total expenditures	<u>14 850 00</u>	11 803 04	(3 046 96)	
Excess of revenues				
over expenditures	20 250 00	26 169 46	5 919 46	
Fund balances, March 1	-	49 309 42	49 309 42	
Fund Balances, February 29	20 250 00	75 478 88	55 228 88	

M.V.H.	. – Local Street F	und		Totals	
		Over (Under)			Over (Under)
Budget	Actual	<u>Budgeť</u>	Budget	Actual	Budget
17 400 00	17 746 59	346 59	17 400 00	17 746 59	346 59
11 000 00	11 614 53	614 53	45 000 00	49 145 81	4 145 81
<u>1 300 00</u>	708 76	<u>(591 24)</u>	2 400 00	1 149 98	(1 250 02)
29 700 00	30 069 88	369 88	64 800 00	68 042 38	3 242 38
				00 042 30	3 242 30
3 350 00	2 692 56	(657 44)	7 700 00	6 704 67	(995 33)
900 00	251 26	(648 74)	2 050 00	1 232 75	(817 25)
200 00	331 32	`131 32 <sup>´</sup>	500 00	626 04	126 04
1 000 00	1 649 45	649 45	3 000 00	3 433 60	433 60
1 100 00	1 073 74	(26 26)	4 100 00	2 754 31	(1 345 69)
1 350 00	1 350 00	-` ´	4 700 00	3 700 00	(1 000 00)
700 00	700 00		1 400 00	1 400 00	
8 600 00	8 048 33	(551 67)	23 450 00	19 851 37	(3 598 63)
04.400.00					
21 100 00	22 021 55	921 55	41 350 00	48 191 01	6 841 01
	89 882 75	89 882 75	-	139 192 17	139 192 17
21 100 00	111 904 30	90 804 30	41 350 00	<u> 187 383 18</u>	<u>146 033 18</u>

# COMBINING BALANCE SHEET – ALL ENTERPRISE FUNDS February 29, 2004

**EXHIBIT H** 

•		Sewer Fund	Water Fund	Total
	<u>Assets</u>			
	Current assets:			
	Investments	573 949 32	102 663 10	676 612 42
•	Accounts receivable	10 862 55	3 432 05	14 294 60
	Total current assets	584 811 87	106 095 15	690 907 02
•	Fixed assets:			
	Land	21 500 00	~	21 500 00
	Equipment	73 972 17	-	73 972 17
•	Sewer system	711 578 22	-	711 578 22
	Water system	-	225 039 40	225 039 40
	•	807 050 39	225 039 40	1 032 089 79
•	Less: accumulated depreciation	(514 833 21)	(194 769 31)	(709 602 52)
	Net fixed assets	292 217 18	30 270 09	322 487 27
•	Total Assets	<u>877 029 05</u>	136 365 24	1 013 394 29
,	<b>Liabilities and Fund Equity</b>			
	Liabilities		-	
•	Fund equity:			
	Contributed capital	220 200 00	00 000 04	0.40.400.04
	Retained earnings:	220 800 00	28 629 94	249 429 94
•	Unreserved	656 000 05	407 705 00	700.004.07
	Total fund equity	656 229 05	107 735 30	<u>763 964 35</u>
	Total falla Equity	<u>877 029 05</u>	<u>136 365 24</u>	<u>1 013 394 29</u>
,	Total Liabilities and Fund Equity	<u>877 029 05</u>	<u>136 365 24</u>	<u>1 013 394 29</u>

# COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN RETAINED EARNINGS – ALL ENTERPRISE FUNDS Year Ended February 29, 2004

**EXHIBIT I** 

	Sewer Fund	Water Fund	Total
Operating revenues:			
Service charges	72 228 78	22 869 80	95 098 58
Hydrant tax		1 680 00	1 680 00
Connection charges	2 100 00	2 612 07	4 712 07
Miscellaneous	2 950 00	-	2 950 00
Total operating revenues	77 278 78	27 161 87	104 440 65
Less operating expenses:			
Salaries and wages	19 004 61	8 918 05	27 922 66
Administration fees	3 000 00	1 000 00	4 000 00
Operating supplies	5 033 22	6 158 19	11 191 41
Professional services	4 935 00	10 426 00	15 361 00
Insurance	2 000 00	1 000 00	3 000 00
Utilities	2 067 98	2 289 40	4 357 38
Repairs and maintenance	<u>5 835 78</u>	660 60	6 496 38
Total operating expenses before			
depreciation	<u>41 876 59</u>	30 452 24	72 328 83
Operating income (loss) before depreciation	35 402 19	(3 290 37)	32 111 82
Less: depreciation	(21 353 72)	<u>(6 703 08</u> )	(28 056 80)
Operating income (loss)	14 048 47	(9 993 45)	4 055 02
Other income and (expense):			
Interest income	3 965 66	757 91	4 723 57
Net other income and (expense)	3 965 66	757 91	4 723 57
Net income (loss)	18 014 13	(9 235 54)	8 778 59
Retained earnings, March 1	638 214 92	116 970 84	<u>755 185 76</u>
Retained Earnings, February 29	656 229 05	107 735 30	<u>763 964 35</u>

# COMBINING STATEMENT OF CASH FLOWS – ALL ENTERPRISE FUNDS Year Ended February 29, 2004 EXHIBIT J

	Sewer Fund	Water Fund	Total
Cash flows from operating activities:  Cash received from customers  Cash payments to suppliers for goods	75 090 47	27 274 46	102 364 93
and services  Cash payments to employees for services  Other operating revenues	(22 871 98) (19 004 61) <u>2 950 00</u>	(21 534 19) (8 918 05)	(44 406 17) (27 922 66) 2 950 00
Net cash provided (used) for operating activities	36 163 88	(3 177 78)	32 986 10
Cash flows from capital and related financing a Fixed asset additions		<b>L</b>	
Net cash provided (used) for capital and relate financing activities	<u> </u>	****	-
Cash flows from investing activities: Interest income Net cash provided (used) for investing	3 965 66	<u>757 91</u>	4 723 57
activities	3 965 66	<u>757 91</u>	4 723 57
Net increase (decrease) in cash and cash equivalents	40 129 54	(2 419 87)	37 709 67
Cash and cash equivalents, March 1	533 819 78	105 082 97	638 902 75
Cash and Cash Equivalents, February 29	573 949 32	102 663 10	676 612 42
Reconciliation of operating income to net cash provided (used) for operating activities:			
Operating income (loss) Depreciation Increase (decrease) in assets and	14 048 47 21 353 72	(9 993 45) 6 703 08	4 055 02 28 056 80
liabilities: Accounts receivable	<u>761 69</u>	112 59	874 28
Net Cash Provided (Used) for Operating Activities	<u>36 163 88</u>	(3 177 78)	32 986 10

-	GENERAL FUND EXPENDITURES BY DETAILED ACCOUNT Year Ended February 29, 2004	EXHIBIT K
	real Ended rebidary 29, 2004	Page 1
	Village Council: Fees and per diem	3 805 00
-	Elections: Supplies	442 <u>03</u>
-	Clerk: Salary	4 000 00
-	Office supplies Telephone Insurance	1 896 60 806 07 91 96 200 00
_		2 994 63
-	Treasurer: Salary Office supplies Insurance	825 60 329 38 200 00
_		1 354 98
<b>-</b>	Village hall and grounds: Wages Hospitalization Utilities Contracted services	27 537 70 21 610 05 2 627 20 710 00 52 484 95
_	Cemetery: Salaries and wages Operating supplies	11 541 23 916 43
-	Insurance Miscellaneous	500 00 762 00 13 719 66
	Police protection:	
_	Salaries and wages Operating supplies Professional services Telephone	22 619 04 3 678 57 7 386 43 829 36
_	Gas and oil Insurance Repairs and maintenance	1 463 12 2 500 00 6 540 70
		45 017 22

GENERAL FU	IND EXPENDITURES BY DETAILED ACCOUNT Year Ended February 29, 2004	EXHIBIT K Page 2
Zoning: Contracted services		<u>2 640 00</u>
Department of Public Works:		
Operating supplies		15 514 43
Gas and oil		2 753 49
Telephone		632 10
Insurance		7 482 00
Repairs and maintenance		1 473 78
Printing and publishing Tree maintenance		141 70
Professional services		1 265 00
Miscellaneous		42 088 93
Miscellatieous		<u>596 00</u>
		71 947 43
Street lighting:		
Utilities		7 969 93
Sanitation:		
Contracted services		19 371 52
Employee frings harafita		
Employee fringe benefits: Unemployment		
Social security		487 53
Ocial Security		7 421 39
		<u>7 908 92</u>
Capital outlay		<u>16 149 66</u>
Total Expenditures		<u>245 805 93</u>

# CAMPBELL, KUSTERER & CO., P.C.

CERTIFIED PUBLIC ACCOUNTANTS

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AUDIT COMMUNICATION AND
REPORT OF COMMENTS AND RECOMMENDATIONS
LOCAL AUDIT & FINANCE DIV.

March 17, 2004

To the Village Council Village of Byron Shiawassee County, Michigan

We have audited the financial statements of the Village of Byron, for the year ended February 29, 2004. As required by auditing standards generally accepted in the United States, the independent auditor is required to make several communications to the governing body having oversight responsibility for the audit. The purpose of this communication is to provide you with additional information regarding the scope and results of our audit that may assist you with your oversight responsibilities of the financial reporting process for which management is responsible.

# <u>AUDITOR'S RESPONSIBILITY UNDER AUDITING STANDARDS GENERALLY ACCEPTED IN THE UNITED STATES</u>

We conducted our audit of the financial statements of the Village of Byron in accordance with auditing standards generally accepted in the United States. The following paragraph explains our responsibilities under those standards.

Management has the responsibility for adopting sound accounting policies, for maintaining an adequate and effective system of accounts, for the safeguarding of assets, and for devising an internal control structure that will, among other things, help assure the proper recording of transactions. The transactions that should be reflected in the accounts and in the financial statements are matters within the direct knowledge and control of management. Our knowledge of such transactions is limited to that acquired through our audit. Accordingly, the fairness of representations made through the financial statements is an implicit and integral part of management's accounts and records. However, our responsibility for the financial statements is confined to the expression of an opinion on them. The financial statements remain the responsibility of management.

The concept of materiality is inherent in the work of an independent auditor. An auditor places greater emphasis on those items that have, on a relative basis, more importance to the financial statements and greater possibilities of material error than those items of lesser importance or those in which the possibility of material error is remote.

To the Village Council Village of Byron Shiawassee County, Michigan

For this purpose, materiality has been defined as "the magnitude of an omission or misstatement of accounting information that, in light of surrounding circumstances, makes it probable that the judgement of a reasonable person relying on the information would have been changed or influenced by the omission or misstatement."

An independent auditor's objective in an audit is to obtain sufficient competent evidential matter to provide a reasonable basis for forming an opinion on the financial statements. In doing so, the auditor must work within economic limits; the opinion, to be economically useful, must be formed within a reasonable length of time and at reasonable cost. That is why an auditor's work is based on selected tests rather than an attempt to verify all transactions. Since evidence is examined on a test basis only, an audit provides only reasonable assurance, rather than absolute assurance, that financial statements are free of material misstatement. Thus, there is a risk that audited financial statements may contain undiscovered material errors or fraud. The existence of that risk is implicit in the phrase in the audit report, "in our opinion."

In the audit process, we gain an understanding of the internal control structure of an entity for the purpose of assisting in determining the nature, timing, and extent of audit testing. Our understanding is obtained by inquiry of management, testing transactions, and observation and review of documents and records. The amount of work done is not sufficient to provide a basis for an opinion on the adequacy of the internal control structure.

# SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies are described in Note 1 to the financial statements.

# OTHER COMMUNICATIONS

Auditing standards call for us to inform you of other significant issues such as, but not limited to, 1) Accounting estimates that are particularly sensitive because of their significance to the financial statements or because of the possibility that future events affecting them may differ markedly from management's current judgments; 2) Significant audit adjustments that may not have been detected except through the auditing procedures we performed; 3) Disagreements with management regarding the scope of the audit or application of accounting principles; 4) Consultation with other accountants; 5) Major issues discussed with management prior to retention; and 6) Difficulties encountered in performing the audit.

We have no significant issues, regarding these matters, to report to you at this time. Audit adjustments were minimal, and are available to review.

To the Village Council Village of Byron Shiawassee County, Michigan

# **GASB 34 IMPLEMENTATION**

The Governmental Accounting Standards Board issued a new reporting model for governmental units which is to be implemented over the next few years. The implementation date of this pronouncement for the Village of Byron will begin with the year ended February 29, 2004, and will need to be implemented fully by February 28, 2005. The daily operations and recording transactions should not change significantly, however, the Village will be required to maintain additional records for the year end adjustments to the final presentation format.

# COMMENTS AND RECOMMENDATION REGARDING INTERNAL CONTROLS/ COMPLIANCE/

Our procedures disclosed the following conditions that we would like to bring to your attention:

## **SEGREGATION OF DUTIES**

A separation of duties between persons who authorize transactions and persons who have control over the related assets does not always exist.

The least desirable accounting system is one in which an employee is responsible for executing the transaction and then recording the transaction from its origin to its ultimate posting in the General Ledger. This increases the likelihood that intentional or unintentional errors will go undetected. In most cases, adequate segregation of duties substantially increases control over errors without duplication of effort.

We understand that due to the size of needed staff, a proper segregation of duties may be impractical and the "cost to benefit" relationship may not justify the addition of accounting staff to accomplish the desired segregation. However, with two full time employees it is possible to attain a more desirable system, specifically segregation of duties concerning the cash receipts process.

These conditions were considered in determining the nature, timing and extent of the audit tests to be applied in our audit of the Village's financial statements and this communication of these matters does not affect our report on the Village's financial statements, dated February 29, 2004.

## <u>SUMMARY</u>

We welcome any questions you may have regarding the foregoing comments and we would be happy to discuss any of these or other questions that you might have at your convenience.

CAMPBELL, KUSTERER & CO., P.C. Certified Public Accountants